



# **Interim Results Presentation**

## Half year ended 31<sup>st</sup> October 2010

3<sup>rd</sup> December 2010





Chairman's Introduction	Tony Pidgley
<b>Review of Results</b>	Nick Simpkin
Managing Director's Review	<b>Rob Perrins</b>

Questions





# **TONY PIDGLEY**

## **CHAIRMAN**





# NICK SIMPKIN

## **FINANCE DIRECTOR**





- Summary of Performance
- Summary of Financial Position
- Homes Completed and ASP
- Group Income Statement
- Abridged Group Cash Flow
- Abridged Group Balance Sheet
  - Inventories
  - Creditors
- Land Holdings





<u>.</u>	<u>6 months to</u> Oct 2010	<u>6 months to</u> <u>Oct 2009</u>	<u>Change</u>	
Operating profit	£58.6m	£50.5m	+ £8.1m	+ 16.0%
Operating margin	17.4%	17.4%		
Profit before tax	£61.6m	£52.0m	+ £9.6m	+ 18.5%
EPS – Basic	33.5p	28.1p	+ 5.4p	+ 19.2%
Weighted ave. no. of shares	132.9m	131.4m	+1.5m	+1.1%
Cash (utilised)/generated	(£64.2m)	£59.9m		
Return on shareholders' equity	* 14.4%	12.7%		

\* Profit before tax attributable to shareholders divided by average shareholders' equity



### **Summary of Financial Position**



	<u>At 31 Oct</u> <u>2010</u>	<u>At 30 Apr</u> <u>2010</u>	<u>Change</u>	
Shareholders' funds	£874.8m	£858.6m	+ £16.2m	+ 1.9%
Net Asset Value per share	667.6p	636.7p	+ 30.9p	+ 4.9%
Shares in issue	131.0m	134.9m	- 3.9m	- 2.9%
Closing net cash	£252.7m	£316.9m	- £64.2m	
Land creditors	£234.9m	£63.8m	+ £171.1m	
Land Bank - Plots	28,914	28,099	+ 815	
- Gross margin	£2,301m	£2,038m	+ £263m	+ 12.9%
Cash due on forward sales	£790.1m	£648.1m	+ £142.0m	+ 21.9%





	<u>Units</u>	ASP	<u>Units</u>	<u>ASP</u>
2010/11 HY01	1,249	£262,000		
2009/10 HY02	1,287	£238,000	2,201	£263,000
2009/10 HY01	914	£299,000		
2008/09 HY02	533	£388,000	1,501	£395,000
2008/09 HY01	968	£399,000		
2007/08 HY02	1,537	£347,000	3,167	£295,000
2007/08 HY01	1,630	£245,000		
2006/07 HY02	1,556	£285,000	3,293	£291,000
2006/07 HY01	1,737	£296,000	0,200	2201,000





	<u>6 months to</u> <u>Oct 2010</u> <u>£m</u>	<u>6</u>	<u>months to</u> Oct 2009 <u>£m</u>		<u>Change</u> <u>£m</u>	
Revenue	336.2		290.1		+ 46.1	+ 15.9%
Gross profit	93.3	27.8%	76.2	26.3%	+ 17.1	+ 22.4%
Overheads	(34.7)	10.3%	(25.7)	8.8%	- 9.0	+ 35.0%
Operating profit	58.6	17.4%	50.5	17.4%	+ 8.1	+ 16.0%
Net finance income	1.8		3.0		- 1.2	
Joint ventures	1.2		(1.5)		+ 2.7	
Profit before tax	61.6		52.0		+ 9.6	+ 18.5%
Тах	(17.4)		(15.0)		- 2.4	
Profit after tax	44.2		37.0		+ 7.2	+ 19.5%



### **Abridged Group Cash Flow**



	<u>6 months to</u> Oct 2010 <u>£m</u>	<u>6 months to</u> Oct 2009 <u>£m</u>
Profit after tax	44.2	37.0
Increase in inventory – land	(211.8)	(14.7)
Increase in inventory – build WIP & stock	(104.4)	(24.4)
Increase in land creditors	171.1	10.1
Other working capital movements	64.7	62.7
Investing activities	(10.6)	(22.1)
Increase in tax creditor and other items	12.6	11.3
	(34.2)	59.9
Share purchases	(30.0)	-
(Decrease)/increase in net cash	(64.2)	59.9
Opening net cash	316.9	284.8
Closing net cash	252.7	344.7



### **Abridged Group Balance Sheet**



	<u>At 31 Oct</u> <u>2010</u> <u>£m</u>	<u>Movements</u> <u>£m</u>	<u>At 30 Apr</u> <u>2010</u> <u>£m</u>
Non-current assets			
- Intangible assets	17.2	-	17.2
- Investment in JV's	37.4	11.4	26.0
- Deferred taxation	14.6	(0.2)	14.8
- PPE	9.6	(0.1)	9.7
Inventories	1,570.3	316.2	1,254.1
Debtors	68.3	10.6	57.7
Creditors	(1,091.8)	(257.7)	(834.1)
Capital employed	625.6	80.2	545.4
Net cash	252.7	(64.2)	316.9
Net assets	878.3	16.0	862.3
Non-controlling interest	(3.5)	0.2	(3.7)
Net assets attributable to shareholders	874.8	16.2	858.6
Net asset value per share	668p	31p	637p





	<u>At 31 Oct</u> <u>2010</u> <u>£m</u>	<u>Movements</u> <u>£m</u>	<u>At 30 Apr</u> <u>2010</u> <u>£m</u>
Land not under development	395.6	153.5	242.1
Work in progress: Land cost	557.3	58.3	499.0
	952.9	211.8	741.1
Work in progress: Build cost	567.2	120.5	446.7
Completed units	50.2	(16.1)	66.3
	1,570.3	316.2	1,254.1





	<u>At 31 Oct</u> <u>2010</u> <u>£m</u>	<u>Movements</u> <u>£m</u>	<u>At 30 Apr</u> <u>2010</u> <u>£m</u>
Trade creditors and accruals	283.4	57.6	225.8
Deposits and on account receipts	482.5	20.9	461.6
Land creditors	234.9	171.1	63.8
Current tax liability	91.0	8.1	82.9
Creditors	1,091.8	257.7	834.1
Land creditors due < 6 months	164.4	161.4	3.0
Land creditors due > 6 months	70.5	9.7	60.8
Total land creditors	234.9	171.1	63.8





	<u>At 31 Oct</u>		<u>At 30 Apr</u>
	<u>2010</u>	<u>Movements</u>	<u>2010</u>
Owned	28,647	+ 1,553	27,094
Contracted	226	- 709	935
Agreed	41	- 29	70
Plots *	28,914	+ 815	28,099
Sales value	£8,213m	+ £993m	£7,220m
Average selling price	£284k	+ £27k	£257k
Average plot cost	£41k	+ £5k	£36k
Land cost %	14.5%	+ 0.5%	14.0%
Gross margin	£2,301m	+ £263m	£2,038m
GM%	28.0%	- 0.2%	28.2%

\* Includes 1,418 plots within joint ventures at 31 Oct 2010 (30 Apr 2010: 1,500)





# **ROB PERRINS**

## **MANAGING DIRECTOR**



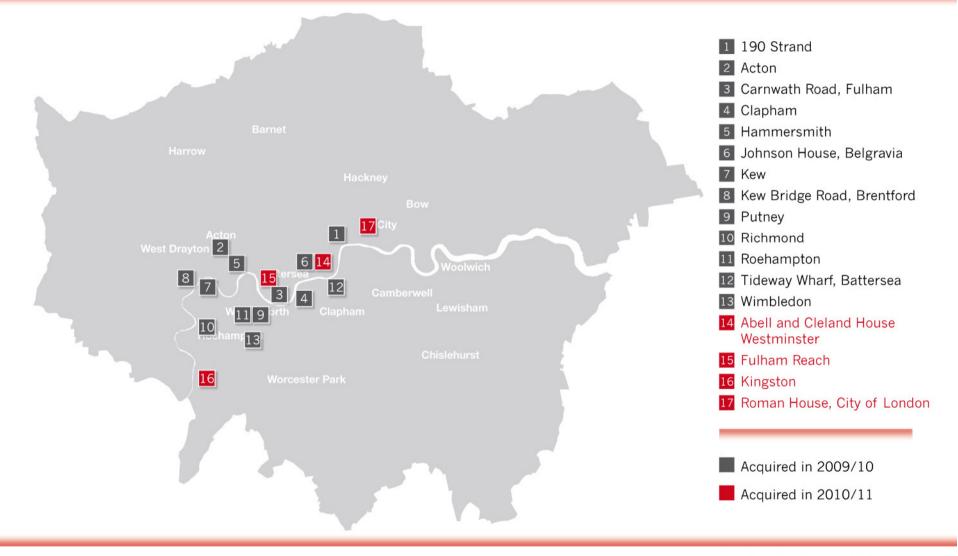






#### Sites Acquired – London since March 2009

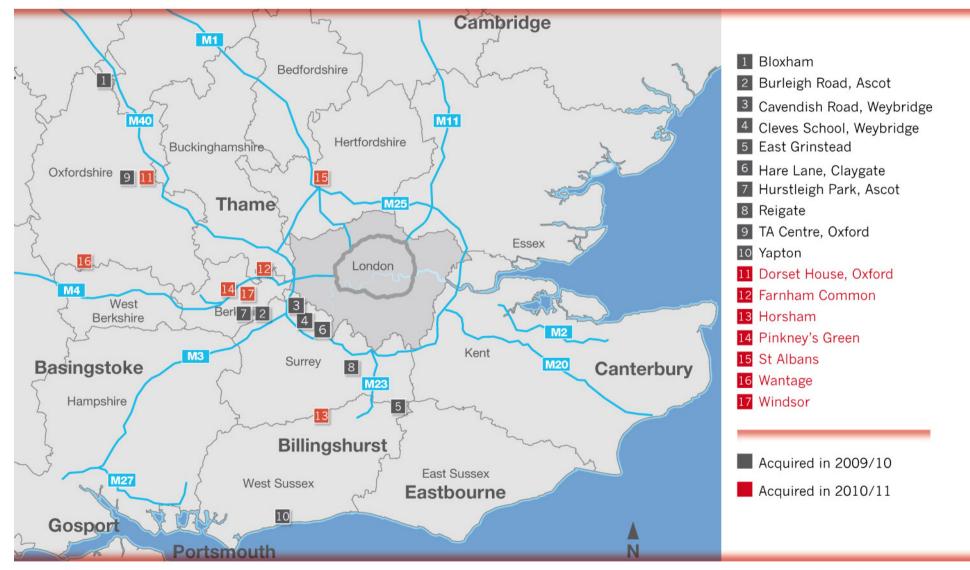






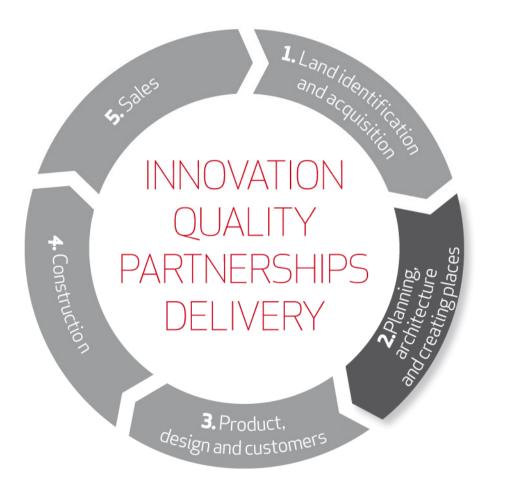
#### Sites Acquired – South East since March 2009











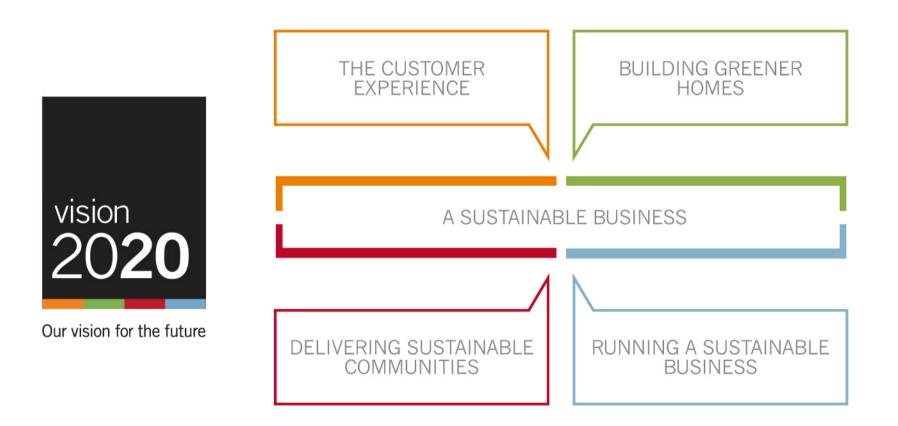




















































#### Tony Pidgley

#### **Rob Perrins**

## Managing Director

Chairman

#### Nick Simpkin Finance Director