# Interim Results Presentation 

Half year ended 31st October 2010

3rd December 2010

2020
Format of Presentation

| Chairman's Introduction | Tony Pidgley |
| :--- | :--- |
| Review of Results | Nick Simpkin |
| Managing Director's Review | Rob Perrins |

Questions

## TONY PIDGLEY

CHAIRMAN

## NICK SIMPKIN

## FINANCE DIRECTOR

2020
Review of Interim Results

- Summary of Performance
- Summary of Financial Position
- Homes Completed and ASP
- Group Income Statement
- Abridged Group Cash Flow
- Abridged Group Balance Sheet
- Inventories
- Creditors
- Land Holdings

2020
Summary of Performance
$\begin{array}{rr}6 \text { months to } & \underline{\text { months to }} \\ \underline{\text { Oct 2010 } 2009} \quad \underline{\text { Change }}\end{array}$

| Operating profit | $£ 58.6 \mathrm{~m}$ | $£ 50.5 \mathrm{~m}$ | $+£ 8.1 \mathrm{~m}$ | $+16.0 \%$ |
| :--- | ---: | ---: | ---: | ---: |
| Operating margin | $17.4 \%$ | $17.4 \%$ |  |  |
|  |  | $£ 61.6 \mathrm{~m}$ | $£ 52.0 \mathrm{~m}$ | $+£ 9.6 \mathrm{~m}$ |
|  |  | $+18.5 \%$ |  |  |
| Profit before tax | 33.5 p | 28.1 p | +5.4 p | $+19.2 \%$ |
|  | 132.9 m | 131.4 m | +1.5 m | $+1.1 \%$ |
| EPS - Basic |  |  |  |  |

Cash (utilised)/generated (£64.2m) £59.9m

Return on shareholders' equity * 14.4\% 12.7\%

* Profit before tax attributable to shareholders divided by average shareholders' equity

|  | $\frac{\text { At } 31 \text { Oct }}{\underline{2010}}$ | $\begin{array}{r} \text { At } 30 \mathrm{Apr} \\ \underline{2010} \end{array}$ | Change |  |
| :---: | :---: | :---: | :---: | :---: |
| Shareholders' funds | £874.8m | £858.6m | +£16.2m | + 1.9\% |
| Net Asset Value per share Shares in issue | $\begin{gathered} \text { 667.6p } \\ \text { 131.0m } \end{gathered}$ | $\begin{gathered} 636.7 p \\ 134.9 m \end{gathered}$ | $\begin{array}{r} +30.9 p \\ -3.9 m \end{array}$ | $\begin{aligned} & \hline+4.9 \% \\ & -2.9 \% \end{aligned}$ |
| Closing net cash | £252.7m | £316.9m | - £64.2m |  |
| Land creditors | £234.9m | £63.8m | +£171.1m |  |
| Land Bank - Plots | 28,914 | 28,099 | +815 |  |
| - Gross margin | £2,301m | £2,038m | + £263m | + $12.9 \%$ |
| Cash due on forward sales | £790.1m | £648.1m | +£142.0m | + 21.9\% |

2020

## Homes Completed and ASP

|  | Units | ASP | Units | ASP |
| :---: | :---: | :---: | :---: | :---: |
| 2010/11 HY01 | 1,249 | £262,000 |  |  |
| 2009/10 HYO2 | 1,287 | £238,000 | 2,201 | £263,000 |
| 2009/10 HY01 | 914 | £299,000 |  |  |
| 2008/09 HYO2 | 533 | £388,000 | 1,501 | £395,000 |
| 2008/09 HY01 | 968 | £399,000 |  |  |
| 2007/08 HYO2 | 1,537 | £347,000 | 3,167 | £295,000 |
| 2007/08 HY01 | 1,630 | $\underline{£ 245,000}$ |  |  |
| 2006/07 HYO2 | 1,556 | £285,000 | 3,293 | £291,000 |
| 2006/07 HY01 | 1,737 | £296,000 |  |  |


| $\frac{6 \text { months to }}{\text { Oct } 2010}$ | 6 months to |  | Change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| £m |  | £m |  | £m |  |
| 336.2 |  | 290.1 |  | + 46.1 | + 15.9\% |
| 93.3 | 27.8\% | 76.2 | 26.3\% | + 17.1 | + 22.4\% |
| (34.7) | 10.3\% | (25.7) | 8.8\% | -9.0 | + 35.0\% |
| 58.6 | 17.4\% | 50.5 | 17.4\% | + 8.1 | + 16.0\% |
| 1.8 |  | 3.0 |  | -1.2 |  |
| 1.2 |  | (1.5) |  | + 2.7 |  |
| 61.6 |  | 52.0 |  | + 9.6 | + 18.5\% |
| (17.4) |  | (15.0) |  | -2.4 |  |
| 44.2 |  | 37.0 |  | + 7.2 | + 19.5\% |

2020
Abridged Group Cash Flow

|  | $\frac{6 \text { months to }}{\frac{\text { Oct } 2010}{£ m}}$ | $\frac{6 \text { months to }}{\frac{\text { Oct } 2009}{£ m}}$ |
| :---: | :---: | :---: |
| Profit after tax | 44.2 | 37.0 |
| Increase in inventory - land | (211.8) | (14.7) |
| Increase in inventory - build WIP \& stock | (104.4) | (24.4) |
| Increase in land creditors | 171.1 | 10.1 |
| Other working capital movements | 64.7 | 62.7 |
| Investing activities | (10.6) | (22.1) |
| Increase in tax creditor and other items | 12.6 | 11.3 |
|  | (34.2) | 59.9 |
| Share purchases | (30.0) | - |
| (Decrease)/increase in net cash | (64.2) | 59.9 |
| Opening net cash | 316.9 | 284.8 |
| Closing net cash | 252.7 | 344.7 |

2020
Abridged Group Balance Sheet

| At 31 Oct |  | At 30 Apr |
| :---: | :---: | :---: |
| $\underline{2010}$ | Movements | 2010 |
| £m | £m | £m |
| 17.2 | - | 17.2 |
| 37.4 | 11.4 | 26.0 |
| 14.6 | (0.2) | 14.8 |
| 9.6 | (0.1) | 9.7 |
| 1,570.3 | 316.2 | 1,254.1 |
| 68.3 | 10.6 | 57.7 |
| $(1,091.8)$ | (257.7) | (834.1) |
| 625.6 | 80.2 | 545.4 |
| 252.7 | (64.2) | 316.9 |
| 878.3 | 16.0 | 862.3 |
| (3.5) | 0.2 | (3.7) |
| 874.8 | 16.2 | 858.6 |
| 668p | 31p | 637p |

2020
Inventories

## At 31 Oct $\underline{2010}$ £m

395.6
$\frac{557.3}{952.9}$
567.2
50.2
$1,570.3$

At 30 Apr
Movements
£m $\underline{2010}$ £m 242.1 499.0
741.1
446.7

| $\frac{(16.1)}{316.2}$ | $\begin{array}{r}66.3 \\ \hline\end{array} \quad \underline{ } \quad 254.1$ |
| :--- | ---: |


|  | At 31 Oct |  | At 30 Apr |
| :---: | :---: | :---: | :---: |
|  | 2010 | Movements | 2010 |
|  | £m | £m | £m |
| Trade creditors and accruals | 283.4 | 57.6 | 225.8 |
| Deposits and on account receipts | 482.5 | 20.9 | 461.6 |
| Land creditors | 234.9 | 171.1 | 63.8 |
| Current tax liability | 91.0 | 8.1 | 82.9 |
| Creditors | 1,091.8 | 257.7 | 834.1 |
| Land creditors due < 6 months | 164.4 | 161.4 | 3.0 |
| Land creditors due > 6 months | 70.5 | 9.7 | 60.8 |
| Total land creditors | 234.9 | 171.1 | 63.8 |

2020

## At 31 Oct <br> 2010

| Movements | At 30 Apr |
| :--- | ---: |
| $\underline{2010}$ |  |


| Owned | 28,647 | $+1,553$ | 27,094 |
| :--- | ---: | ---: | ---: |
| Contracted | 226 | -709 | 935 |
| Agreed | 41 | -29 | 70 |
| Plots ${ }^{*}$ | 28,914 | +815 | 28,099 |
| Sales value | $£ 8,213 \mathrm{~m}$ | $+£ 993 \mathrm{~m}$ | $£ 7,220 \mathrm{~m}$ |
| Average selling price | $£ 284 \mathrm{k}$ | $+£ 27 \mathrm{k}$ | $£ 257 \mathrm{k}$ |
| Average plot cost | $£ 41 \mathrm{k}$ | $+£ 5 \mathrm{k}$ | $£ 36 \mathrm{k}$ |
| Land cost \% | $14.5 \%$ | $+0.5 \%$ | $14.0 \%$ |
| Gross margin | $£ 2,301 \mathrm{~m}$ | $+£ 263 \mathrm{~m}$ | $£ 2,038 \mathrm{~m}$ |
| GM\% | $28.0 \%$ | $-0.2 \%$ | $28.2 \%$ |

* Includes 1,418 plots within joint ventures at 31 Oct 2010 (30 Apr 2010: 1,500)


## ROB PERRINS

## MANAGING DIRECTOR

## The Development Cycle


vision
2020


2020
2020
Ourvision for the future
Sites Acquired -
South East since March 2009


## The Development Cycle



vision2020


Our vision for the future


## The Development Cycle



## The Development Cycle



Evolution of our Brand


Designed for life

## Berkeley

Berkeley

Berkeley Berkeley Berkeley

2020
Questions

Tony Pidgley Chairman<br>Rob Perrins Managing Director<br>Nick Simpkin<br>Finance Director

