# **Preliminary Results Presentation**

24th June 2005



# ROGER LEWIS

**CHAIRMAN** 

#### Format of Presentation

- Introduction
- Review of Results
- Managing Director's Review
- Questions

Roger Lewis

**Rob Perrins** 

**Tony Pidgley** 

## Financial Highlights Year ended 30<sup>th</sup> April 2005

	<u>2005</u>	2004	<u>Change</u>
Pre tax profits	£202.9m	£229.8m	(11.7%)
Earnings per share	121.0p	130.4p	(7.2%)
Net assets	£669.5m	£1,142.6m	(41.4%)
Net asset value per share	558p	944p	(40.9%)
Net (debt) / cash	(£255.1m)	£145.2m	

#### Return of £12 per Share

- Strategic review and return of capital announced on 25th June 2004
- Focus on
  - Urban regeneration
  - Cash generation
  - £12 per share (£1.45 billion) to be returned to shareholders by January 2011
- Shareholder approval received on 17th September 2004
- Court approval of Scheme of Arrangement and The Berkeley Group Holdings plc capital reduction obtained at the end of October
- £604.1 million (£5 per share) returned on 3<sup>rd</sup> December 2004

## The Return to Shareholders

<b>2004 B Share</b>	£5	Paid on 3 <sup>rd</sup> December 2004
2006 B Share	£2	29th December 2006
2008 B Share	£2	31st December 2008
2010 B Share	£3	31st December 2010
	£12	



# **ROB PERRINS**

FINANCE DIRECTOR



#### Review of Results

- Cash flow
- Profit & loss account
- Balance sheet
- Sales analysis
- Land holdings
- Impact of IFRS

## Abridged Group Cash Flow

	12 Months to	12 Months to
	<b>Apr 2005</b>	Apr 2004
	£m	£m
Operating profit	199.6	212.8
Non cash items	<u>5.4</u>	3.8
	205.0	216.6
Tax	(59.7)	(62.6)
Net interest	3.6	(1.7)
	148.9	152.3
Movement in working capital	84.2	219.3
Capex and financial investment	8.4	(25.7)
Acquisitions and disposals	(1.6)	6.8
	239.9	352.7
Dividends	(18.1)	(15.5)
Share buy-back	(20.7)	(52.4)
Redemption of shares	(604.2)	a r
Other financing	2.8	3.4
Increase / decrease in net debt	(400.3)	288.2

#### Cash Due on Forward Sales

	At 30 Apr 2005 £m	At 30 Apr 2004 £m
Debtors taken to sales and due on completion	139.8	156.4
Due on units not yet taken to sales		
- Exchanged contracts	712.9	604.0
- Reserved units	95.3	184.9
Total cash due	948.0	945.3
Total cash due (excluding Crosby)	687.0	629.6

### Abridged Group Profit and Loss Account

<u>lonths to</u>	<u>12</u>	Months to			
Apr 2005		Apr 2004		<u>Ch</u>	<u>ange</u>
<u>£m</u>		Restated £m		<u>£m</u>	<u>%</u>
1,070.3		1,272.4		(202.1)	(15.9)
199.6	18.6%	212.8	16.7%	(13.2)	(6.2)
15.2		21.9		(6.7)	(30.6)
(1.6)		6\ <del>}</del> /		(1.6)	
(6.4)		(1.4)		(4.9)	
fees (0.6)		-		(0.6)	
(3.3)		(3.5)		0.2	5.7
202.9	19.0 %	229.8	18.1%	(26.8)	(11.7)
121.0p		130.4p			
	Apr 2005  £m  1,070.3  199.6  15.2  (1.6)  (6.4)  fees (0.6)  (3.3)  202.9	£m 1,070.3 199.6 18.6% 15.2 (1.6) (6.4) fees (0.6) (3.3) 202.9 19.0 %	Apr 2005  Em  1,070.3  199.6 18.6%  15.2  (1.6)  (6.4) (6.4) (6.4) (6.4) (1.4)  fees (0.6) (3.3)  202.9 19.0 %  Apr 2004  Restated £m  21,272.4  21,28  (1.4)  (3.5)  229.8	Apr 2005     Apr 2004       £m     £m       1,070.3     1,272.4       199.6     18.6%       212.8     16.7%       15.2     21.9       (1.6)     -       (6.4)     (1.4)       fees (0.6)     -       (3.3)     (3.5)       202.9     19.0 %       229.8     18.1%	Apr 2005         Apr 2004         Character Em           £m         £m         £m           1,070.3         1,272.4         (202.1)           199.6         18.6%         212.8         16.7%         (13.2)           15.2         21.9         (6.7)         (1.6)         (1.6)         (4.9)           (6.4)         (1.4)         (4.9)         (6.6)         (0.6)         (0.6)           (3.3)         (3.5)         0.2         (26.8)

<sup>\*</sup> Adoption of UITF 17 (revised) increased net operating expenses in 2004 by £479,000.

## Abridged Group Profit and Loss Account

	<u>12 M</u>	<u>12 Months to Apr 2005</u>		<u>12 Mo</u>	nths to Ap R	or 2004 estated
	Continuing <u>£m</u>	Discont'd £m	Total £m	Continuing <u>£m</u>	Discont'd £m	Total <u>£m</u>
Turnover (excluding JVs)	824.1	246.2	1,070.3	1,048.3	224.1	1,272.4
Operating profit	162.3	37.3	199.6	187.3	25.5	212.8
Joint Ventures	14.3	0.9	15.2	20.8	1.1	21.9
Operating profit (including J\	/s) 176.6	38.2	214.8	208.1	26.6	234.7

#### **Profit Distribution and ROCE**

- Tax rate of 28.7% down from 29.8%
- No dividend
- Return on Capital Employed was 22.2% for the year (2004: 21.4%)
- £604.1m capital redemption on 3<sup>rd</sup> December 2004

### Trading Account Profile - Percentages of Turnover

	12 Months to	12 Months to
	<b>Apr 2005</b>	Apr 2004
		Restated
	<u>%</u>	<u>%</u>
Turnover	100.0	100.0
Land	(15.3)	(18.3)
Build	(52.8)	(52.8)
Sales & marketing	(4.9)	(4.8)
Gross margin	27.0	24.1
Operating expenses	(8.3)	(7.3)
Operating profit	18.7	16.8
Joint ventures	1.4	1.7
Merger expenses	(0.1)	
Interest	(1.0)	(0.4)
Profit before tax	19.0	18.1

### Abridged Group Balance Sheet

	At 30 Apr	At 30 Apr
	<u>2005</u>	<u>2004</u>
		Restated
	<u>£m</u>	<u>£m</u>
Fixed assets and investments	79.3	81.9
Stocks	1,053.7	1,066.3
Debtors	15 <mark>5.7</mark>	172.3
Creditors	(364.1)	(323.1)
Capital employed	924.6	997.4
Net (debt) / cash	(255.1)	145.2
Net assets	669.5	1,142.6
Net asset value per share	588p	944p
Gearing	38.1%	0.0%

<sup>\*</sup> Adoption of UITF 17 (revised) and UITF 38 reduced shareholders funds at 30 April 2004 by £2.4m.

#### **Stocks**

	At 30 Apr	<u>At 30 Apr</u>
	2005	2004
	<u>£m</u>	<u>£m</u>
Land not under development	100.3	182.7
Work in progress: Land cost	429.6	403.9
	529.9	586.6
Build cost	424.3	398.3
Completed units	92.9	75.0
Part exchanges	6.6	6.4
	1,053.7	1,066.3

### Geographical Analysis of Residential Units Sold

	12 Months to Apr 2005		12 Months to Apr 2004	
	No.	<u>%</u>	No.	<u>%</u>
London	1,579	44	1,870	49
South East	829	23	959	25
North West and Yorkshire	714	20	648	17
Midlands, West England and Wales	448	13	328	9
	<u>3,570</u>	<u>100</u>	3,805	<u>100</u>
Joint ventures	809		1,034	

## Geographical Analysis of Residential Turnover

	12 Months to Apr 2005		12 Months to Apr 2004			
	<u>£m</u>	<u>%</u>	ASP £'k	<u>£m</u>	<u>%</u>	ASP £'k
London	550.6	55	339	632.1	56	321
South East	217.8	22	271	279.8	25	281
N.W. and Yorkshire	150.1	15	224	134.4	12	202
Midlands, W. England and Wales	84.3	8	191	84.0	7	235
	1,002.8	100	282	1,130.1	100	283
Joint ventures	144.6		394	121.0		225

#### Land Bank

	At 30 Apr	At 30 Apr	At 30 Apr
	<u>2005</u>	<u>2005</u>	<u>2004</u>
	(excl Crosby)		
Owned	19,767	23,288	21,449
Contracted	2,680	3,407	4,315
Agreed	352	583	890
Plots	22,799	27,278	26,654
Sales value	£5,840m	£6,61 <mark>6m</mark>	£6,789m
Average selling price	£256k	£243k	£255k
Average plot cost	£32k	£29k	£34k
Land cost %	12.4%	11.9%	13.5%
Gross margin	£1,638m	£1,855m	£1,926m
GM%	28.0%	28.0%	28.4%

Includes joint venture land holdings, of which 2,694 plots are in St James

## 15 Largest London Sites Released to Market

	<u>Total</u>	Complete	<b>Exchanged</b>	Resv'd	<u>Available</u>	Not Released
Imperial Wharf, Chelsea	1,880	493	105	5	18	1,259
Woolwich Arsenal	1,252	556	323	26	31	316
Battersea Reach	1,134	105	59	37	1	932
St George Wharf, Vauxhall	920	466	300	1	-	153
Chelsea Bridge Wharf	842	472	126	3	12	229
Brookmill Road, Deptford	757	593	59	5	99	(6.1
<b>Grosvenor Waterside, W'minste</b>	r 716	12	449	7	57	191
New River Village, Hornsey	628	170	203	4	47	204
Tabard Square, Long Lane	574	2	462	8	39	63
Kew Riverside	536	417	65	1	53	-
Bromyard Avenue, W3	521	2	235	39	118	127
The Hamptons, Worcester Park	499	151	53	7	16	272
Royal Quarter, Kingston	448	358	4	4		82
Bow Central, Bow	160	48	77	2	33	r 🕭 🕒
Z Apartments, Aragon Tower	<u>158</u>		28	16	37	<u>77</u>
•	11,025	3,845	2,548	165	561	3,906

#### 15 Largest Non-London Sites Released to Market

	<u>Total</u>	<u>Complete</u>	<b>Exchanged</b>	Resv'd	<u>Available</u>	Not Released
Redbank, Manchester *	1,336	113	410	72	155	586
Clarence Dock, Leeds *	1,123	363	509	3	119	129
Gunwharf Resid'I, Portsmouth	895	363	194	21	8	309
Knowle Village, Hampshire	543	326	16	1	16	184
The Waterways, Oxford	525	458	20	18	2	27
Southside, Birmingham *	461	162	79	5	75	140
Royal Clarence Yard, Gosport	370	123	51	3	46	147
Navigation Street, Birmingham *	346	-	272	2	66	6
Smithfield, Manchester *	328	208	114	3	3	/A\9 -
Leybourne Lakes, Larkfield	327	264	22	2	15	24
Go Ahead, Oxford	228	66	33	6	8	115
Gosforth, Newcastle *	184	126	33	1	24	- (()
Ropetackle, Shoreham	181	38	107	4	25	7
Lower Earley, Reading	150	3	50	6	33	58
Sandleford Hospital, Newbury	<u>115</u>	<u> </u>	6	3	8	88
- -	7,112	2,623	1,916	150	603	1,820
* Crosby sites						

## Impact of IFRS

- Adoption of IFRS for the first time in interim results for the six months ended 31<sup>st</sup> October 2005
- IFRS transition presentation to follow in September / October
- Comparative year ended 30<sup>th</sup> April 2005 to be restated under IFRS
- Key impact areas include:
  - IAS 18: Revenue and profit on complex multi-unit developments will be recognised when contracts are exchanged and building work is physically complete
  - IAS 19: defined benefit pension obligations recognised in balance sheet
- Other impact areas include:
  - IAS 2: Acquisition of land on deferred terms
  - IAS 10: Dividends



# TONY PIDGLEY

MANAGING DIRECTOR

#### **Questions**

Roger Lewis Chairman

Tony Pidgley Managing Director

**Rob Perrins** Finance Director

**Tony Carey Executive Director** 

**Greg Fry Executive Director**